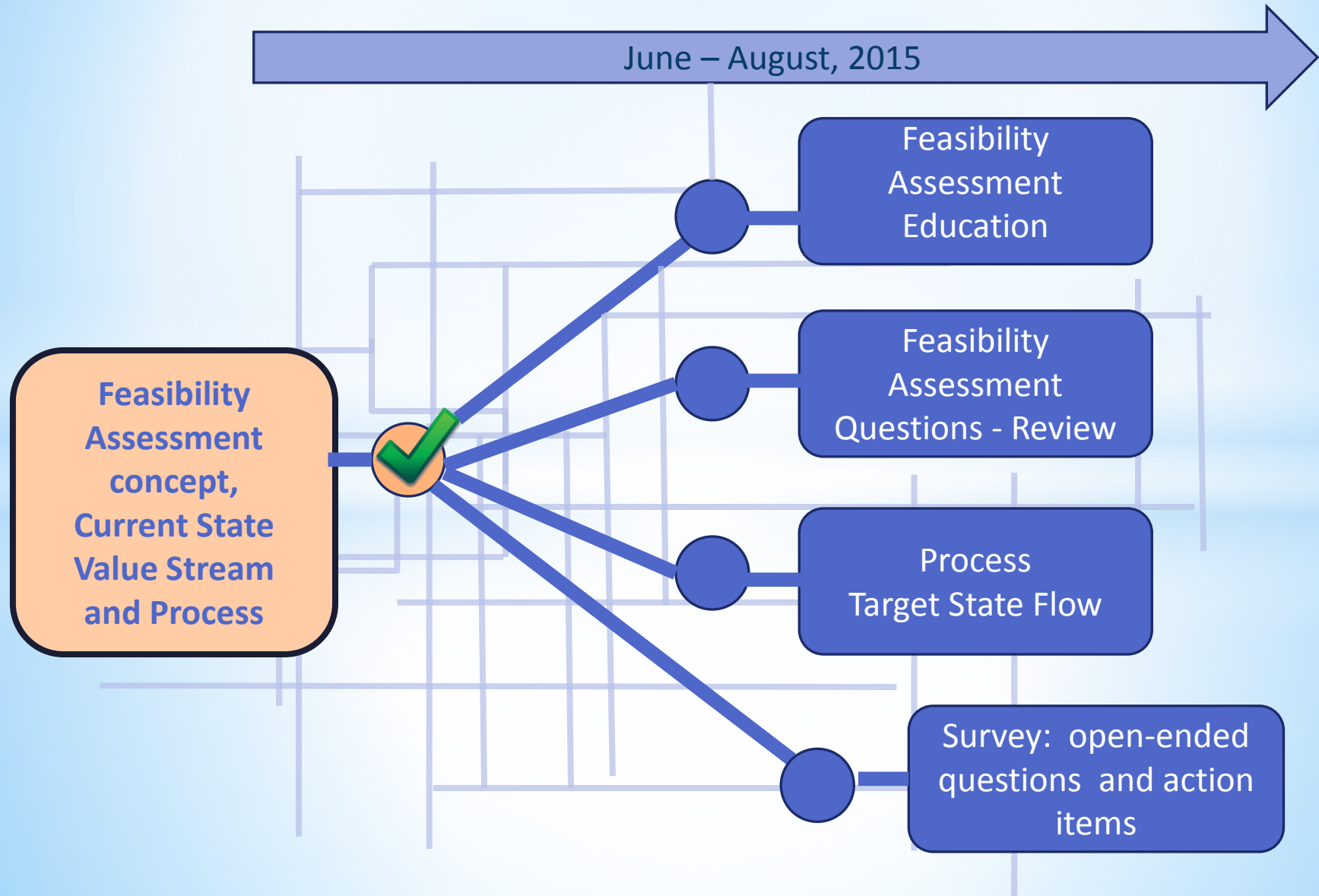


Clinical Research Improvement in Systems and Processes

August 6, 2015



The map of our journey - agenda



Why do Feasibility Assessment

Data from 2014-2015 has shown that
up to 30% of studies at UVa are closed
prior to completion
of which almost 20% had no subjects
enrolled

Why do Feasibility Assessment

Study closed due to no funding, time,
personnel to do the study

25% of Full Board studies do not enroll
subjects

13% of Expedited studies do not enroll
subjects

Feasibility Assessment – Proposal

Creating standard and systematic approach to feasibility assessment in each Department/Center

Value to Principal Investigator and Department/Center:

- Awareness and education
- Preparation and integration with downstream
- Planning, prioritization, and informed commitment

Additional Institutional Value:

- Manage Work-In-Process

Feasibility Assessment items to consider

- Study general information
- Scientific review
- Subject/Patient needs and availability
- Enrollment (sponsor and internal)
- Sponsor consideration
- Faculty consideration
- Methodology/Operational considerations
- Budget consideration and cost analysis

May depend on the type of study and timing

Feasibility Assessment – timing

Start: Principal Investigator has a protocol from a sponsor or a protocol design

Prior to any study set-up activities

Feasibility Assessment – when requesting grant funding

Pre-Award

- ✓ Increase quality and likelihood of being funded
- ✓ Answer “should we do it”
- ✓ Facilitate planning earlier in the process (“how”, “can”)
- ? Time and support to do it well
- ? Not 1:1 relationship: grant proposal and study project
- ? Significant changes in the process

Post-Award

- ✓ Focused on the projects that are funded
- ✓ Value of “how to do it well” with the money received

Feasibility Assessment – proposed automated process, first phase:

Start: PI has protocol (sponsor) or protocol design
AND established funding source (Grant, Contract, Internal)

Process

- Principal Investigator/Study team completes Feasibility Assessment questions
- Principal Investigator/Study team submits the Feasibility Assessment to Departmental/Center Committee
- Departmental/Center Committee reviews and provides feedback, approval/rejection; Opportunity to see portfolio and prioritize

Feasibility Assessment – steps to review and finalize specification

- Advisory feedback (PI, Committee, Administration, Department Chair)
- Need to support – education and specific training for PI/Study team members, Department/Center Committee, Department/Center Administration
- Standardization
- “Comprehensive” and “easy”



Concept of target condition

START: PI has a protocol (sponsor) or protocol design

AND Established Funding Source (Grant, Contract, Internal)

Clinical Research Study Set-Up

Key/Common Questions

Feasibility Assessment

Institutional Review Board
and Compliance

Ancillary Services

Budget / Cost Analysis and
GPR

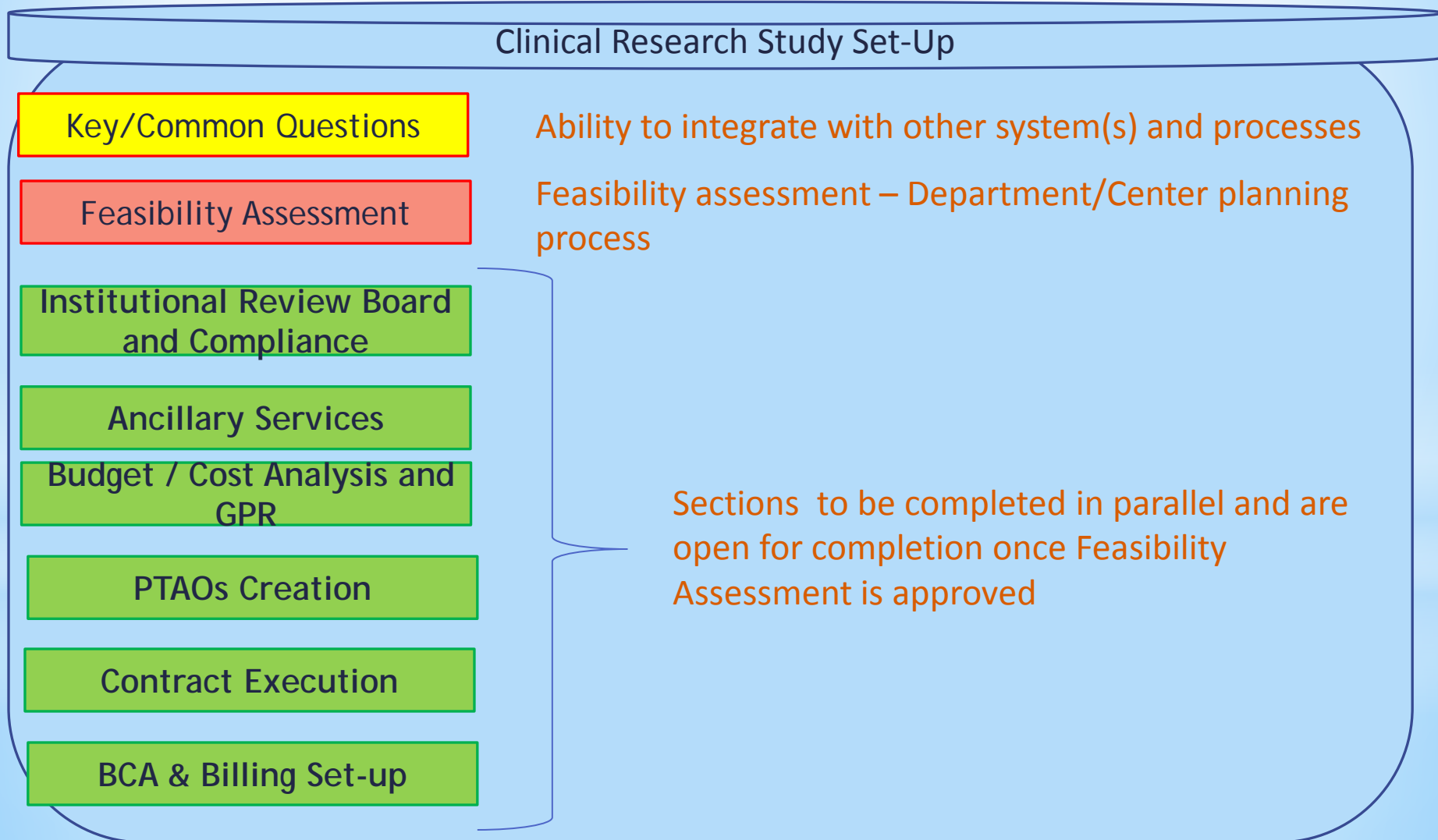
PTAOs Creation

Contract Execution

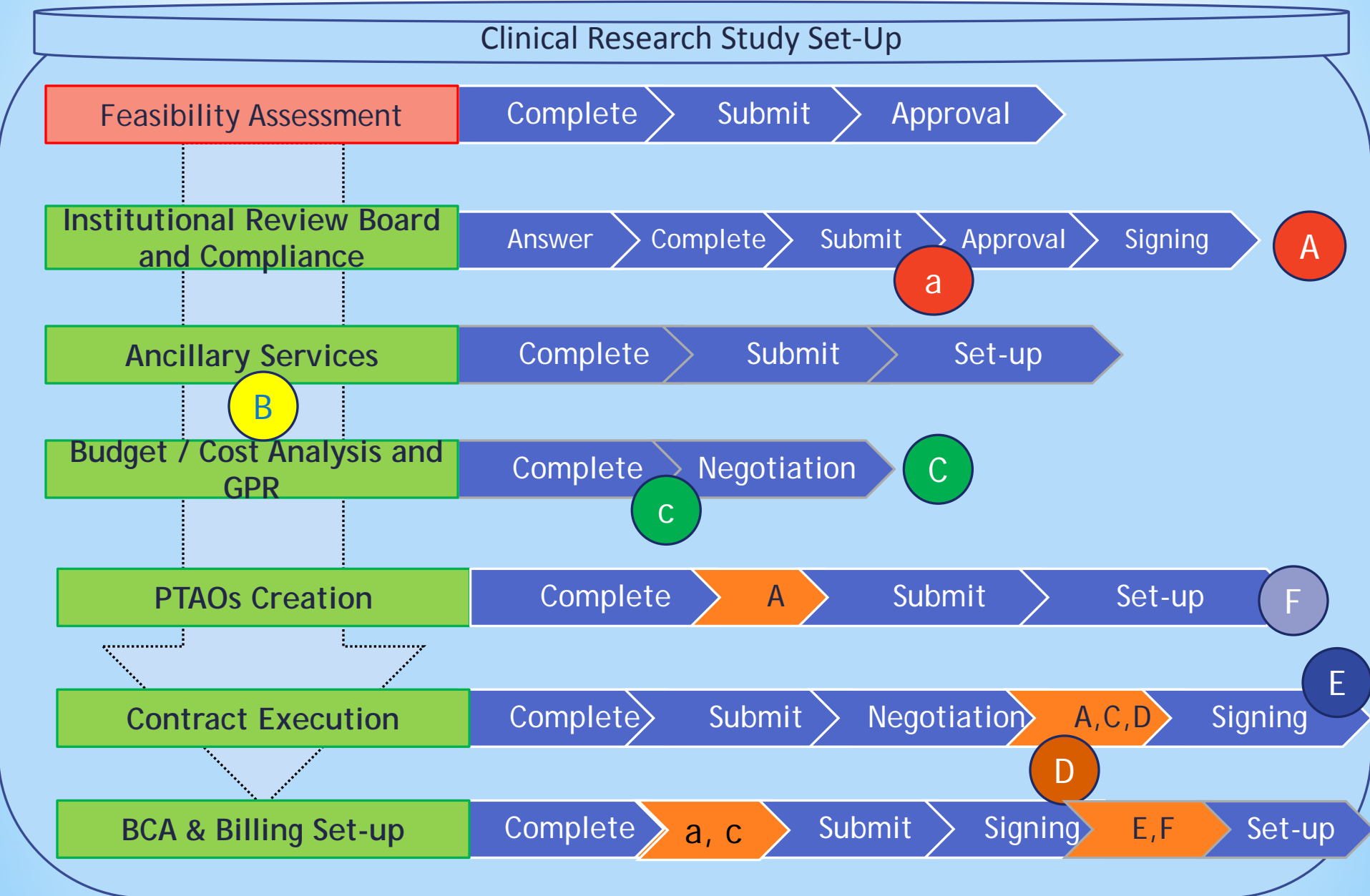
BCA & Billing Set-up

- Automated workflow
- Ability to see reasons for rejections/comments
- Email notifications
- Ability to sign electronically
- Ability to manage documents
- Portfolio, Reporting
- Visibility and transparency
- Status and map of the process
- Integrate internally and externally

Concept of target condition - dependency



Evaluating submission flow



**START: PI has a protocol (sponsor) or protocol design AND
Established Funding Source (Grant, Contract, Internal)**

PI/Study Team:

- **Initiate a new clinical research study set-up workflow; unique id #**

PI/Study Team:

- **Complete** study generic and “key” information
- **Receive** system generated “key” answers
- **Complete** Feasibility Assessment questions
- **Submit** Feasibility Assessment to Department/Center review

Department/Center committee:

- **Approve/Reject** proceeding with the study set-up

If Approved by Department/Center committee:

PI/Study Team:

- **Complete** IRB HSR Protocol – submission questions (Opportunities/Phases)

Opportunities for integration

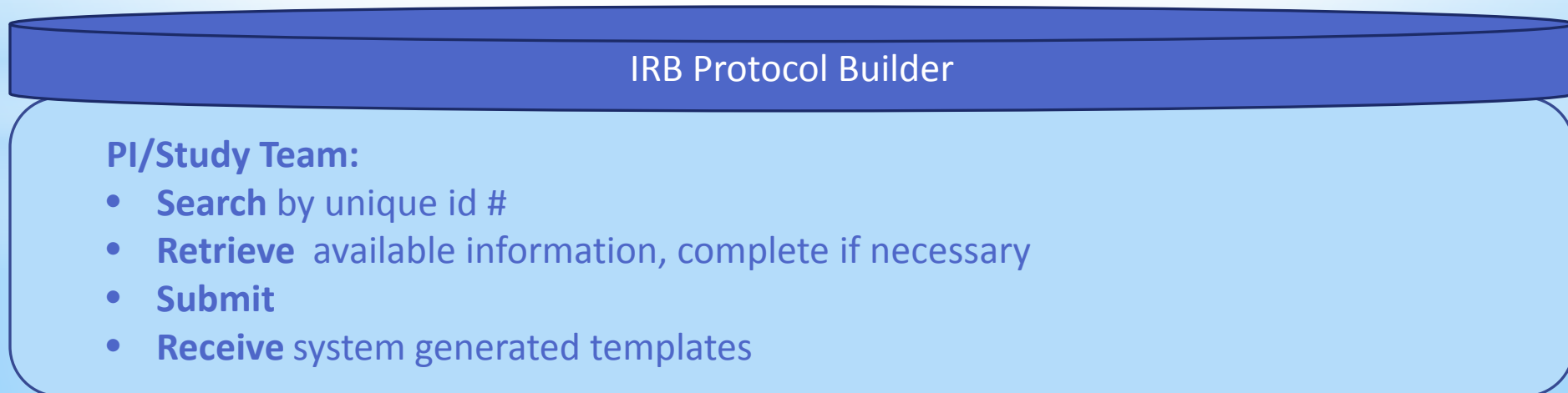


Export from Clinical Research Study Set-Up -> Import into IRB Protocol Builder:

- Unique id #
- Study generic information and other “common” answers

Opportunities/Phases:

- No additional information will be exported-imported
- IRB “key” answers
- IRB HSR Protocol submission



IRB opportunities for integration - 1



Export from IRB Protocol Builder -> Import into Clinical Research Study Set-Up
Links to system generated templates

Complete IRB-HSR Templates
Complete required Compliance forms

Clinical Research Study Set-Up

Institutional Review Board
and Compliance

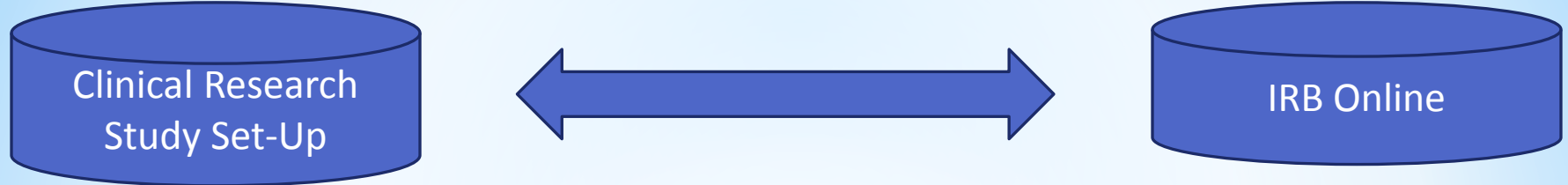
PI/Study Team:

- **Upload** IRB-HSR completed templates
- **Upload** required compliance forms – opportunity to streamline and automate
- **Submit** to IRB's review

IRB Staff:

- **Review** the information
- **Manage documents**
- **Pre-review Complete**, *Download submission from IRB Protocol Builder to IRB Online*
- **Route for electronic signatures** (via DocuSign)

IRB opportunities for integration - 2



Export from Clinical Research Study Set-Up -> Import into IRB Online:

- Unique id #
- Executed finalized Protocol
- Executed IRB Application (if sponsor protocol)
- Executed Consent form (if applicable)

IRB Online

If Approved by IRB:

- System generated Approval Assurance form
- **IRB Chair** signs electronically (via DocuSign)

Export from IRB Online -> Import into Clinical Research Study Set-Up

- Executed Approval Assurance form
- Key final/approved information

PI/Study Team:

- **Complete** Ancillary Services required information
- **Upload** Ancillary Services required documentation
- **Submit** to Ancillary Service(s)

Ancillary Service(s):

- **Review** the information
- **Manage documents**
- **Complete/confirm set-up**

PI/Study Team:

- **Complete** Budget/Cost Analysis required information
- **Upload** Budget required documentation
- **Submit** Grant Pricing Request to Clinical Trials Office for completion

Clinical Trials Office:

- **Review** the information
- **Complete** Grant Pricing Request
Opportunity to system generate

PI/Study Team:

- **Upload** Budget sent to Sponsor
- **Upload** Final/Negotiated Budget

CC

Office of Grants and Contracts or Office of Sponsored Programs:

- **Complete** PTAO information
- **Submit** to OSP Account Create

OSP Account Create:

- **Confirm** set-up
- **Provide** information

F

PI/Study Team:

- **Complete** Billing required information
- **Submit** to Clinical Trials Office

Clinical Trials Office:

- **Review** the information

If Approved by Clinical Trials Office

- **Route for electronic signatures** (via DocuSign)

D

PI/Study Team:

- **Complete** Contracts negotiation required information
- **Route for electronic signatures** (via DocuSign)
- **Upload** Clinical Trials Agreement template
- **Submit** to Office of Grants and Contracts

Office of Grants and Contracts:

- **Review** the information
- **Manage documents (negotiation)**

If Approved by Office of Grants and Contracts

- **Route for electronic signatures** (via DocuSign):
 - Contract negotiation required information
 - Clinical Trials Agreement

E

Opportunities for integration



Export from Clinical Research Study Set-Up -> Import into ResearchUvA

- Unique id #
- Executed Contract negotiation required information (Goldenrod)
- Executed Clinical Trials Agreement
- Executed IRB Approval Assurance form
- PTAO request information

Additional integration to explore



Explore Integration from ResearchUVa for Pre-Award tasks



OnCore, an Example of a
Clinical Trials Management System

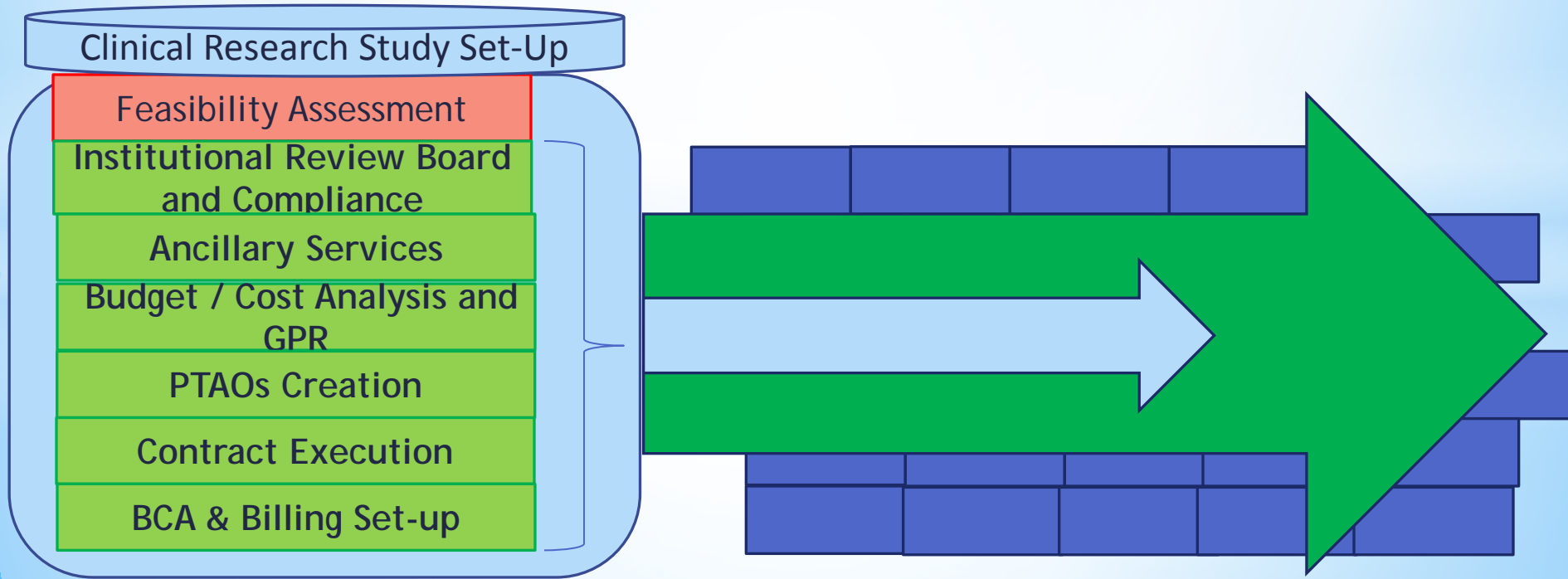
Data Points

<div>Grants and Contracts</div>	<div>Billing</div>	<div>Ancillary Services</div>
<div>OSP Goldenrod rev 2 May 2013-2.doc</div>	<div>BCA template - contract applicable.xls</div>	<div>Beacon Summary for HSR XXXX.docx</div>
<div>IRB</div>	<div>Budget</div>	<div>beacon summary sample.docx</div>
<div>HSR_Consent_CurrentBuild.doc</div>	<div>Budget documents to upload</div>	<div>Beacon Tx Plan AND Fax RX Checklist.docx</div>
<div>HSR_Protocol_CurrentBuild.doc</div>	<div>Grant Pricing Request Form template</div>	<div>Beacon Tx Plan Checklist.docx</div>
<div>IRB - Review Type Overview (2).doc</div>	<div>Compliance areas</div>	<div>Biorepository_Application.doc</div>
<div>Protocol Builder Major Report.htm</div>	<div>Copy of CRIC Protocol Stats template</div>	<div>BTRF_TMA_application.pdf</div>
<div>Protocol Builder Questions May 2015.htm</div>	<div>CRIC note from Johanna</div>	<div>Ca Ctr IDS DFStemplate.docx</div>
<div>OSP Data</div>	<div>CRIC Operational Assessment_FINAL</div>	<div>Cancer Center Protocol Template Pharmacy.docx</div>
<div>OSP_Award_Entry_Form REVISED 071</div>	<div>Description</div>	<div>Description</div>
<div>SP23-1 OUT OF SCOPE.doc</div>	<div>IBC</div>	<div>Epic ERX note from Johanna</div>
	<div>IHC request form.doc</div>	<div>Fax RX Checklist.docx</div>
	<div>New Medical Device</div>	<div>Lab Grant Acct request.doc</div>
	<div>Nuclear_Medicine_Imaging_For_Research_Form.pdf</div>	
	<div>Nuclear Medicine Imaging Form</div>	
	<div>Other forms note from Johanna</div>	
	<div>PRCProtocolSubmissionForm3.31.152.doc</div>	

Industry metrics & where we start

Pfizer, 2009:

- “The time from final approved protocol received at the site until the site enrolls first patient ≤ 100 days”
- “The time from final approved protocol received at the site until final contract signed ≤ 30 Days”



Open-ended survey results

Survey results have been shared with the project advisory.

The screenshot shows a website titled "Clinical Research Improvement in Systems and Processes". The navigation bar includes links for Home, Project Events, Institutional Alignment, Project Team Members, Contact Us, and Updates and News. The "Updates and News" section is active, showing a breadcrumb "Home > Project Updates and News" and the title "Project Updates and News".

Under the "By Category" section, the following categories are listed:

- Budget and Billing (2)
- Compliance (2)
- Contract Negotiation (2)
- General (2)
- Intervention Services (2)
- Lean Meeting (1)
- More to Share (5)

The main content area displays updates to the project, sorted by most recent at the top. The first update is titled "Project update on June 19, 2015" and includes a link to "Please see the Presentation slides from June 19, 2015. ... [Read More...]". The second update is titled "Feasibility Assessment" and includes a link to "Please see project updates on June 19 (#2) and August 6 (#3) for the development of the Feasibility Assessment. Please see Feasibility ... [Read More...]".

A blue arrow points from the "Feasibility Assessment" update to a blue oval containing the text "Survey results". Below this oval, the text "Please see Feasibility ... [Read More...]" is visible.

Next steps – next 6 weeks:

Data points: flow and integration

Process: submission, signatures

Feasibility assessment: wrap-up tool, opportunities for training

Incorporate survey results

Creating baseline, setting success metrics

Automation opportunities

Next steps, stay connected

Next meeting:

- An invitation will be sent for the week of September 14

Stay connected:

- Let us know if you want to be more involved
- Check project website: <http://cr.med.virginia.edu>



Thanks to the best workgroup ever

- * **Cricket Birk, RN CCRN**
Clinical Research Coordinator, Department of Anesthesiology
- * **Sandra Burks, RN, BSN, CCRC**
Associate Director, Surgical Therapeutic Advancement Center
- * **Stewart P. Craig, MS**
Assistant Dean for Research Administration
Director, Office of Grants and Contracts
- * **Lori Elder, RN BSN CCRA**
Director, SOM Clinical Trials Office
- * **Susie Hoffman, RN BSN CIP**
Director: IRB for Health Sciences Research
- * **Lynn Koplin, M.A., CRCP**
Assistant Director of Contracts, Office of Sponsored Programs
- * **Johanna Loomba, BS, CCRC**
Director, UVA Neurosurgery Clinical Research
- * **Goga Radakovic, MD, CCRC**
Director, Office of Clinical Research, Cancer Center
- * **Catherine A. Reniere, MA**
Cancer Informatics Program Manager